

Long-Term Vision, Long-Term Value

At the Community Foundation, we truly take a long-term view—measured not in years, but in decades. This philosophy allows us to:

- Keep cash holdings under 1%, ensuring nearly every dollar is working for our community.
- Maintain a diversified portfolio that consistently delivers strong returns while minimizing downside risk.
- Consistently outperform many peer foundations, including those with larger asset bases.

Our 10-year gross return (2015 - 2024) stands at 8.54% and our 5-year return (2020 - 2024) is an impressive 10.17%.

Strategic Growth and Stewardship

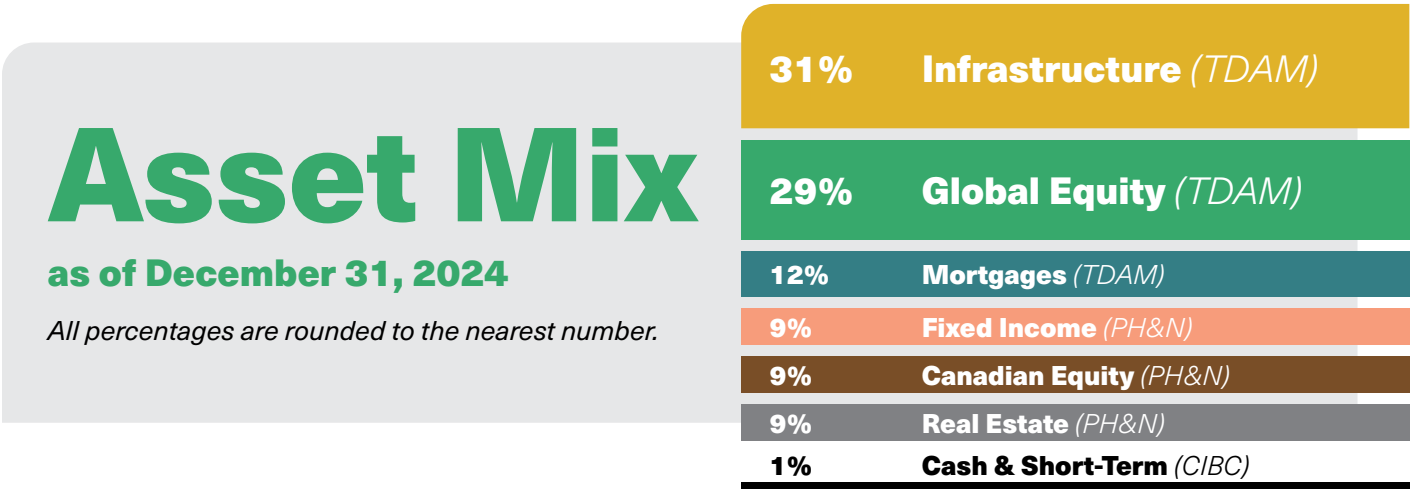
We ended 2024 with close to \$130 million in assets under management. This reflects continued donor trust and community support. Our investment mix remains diversified across global equities, infrastructure, fixed income, real estate, and mortgages.

Private Equity and Impact Investments: A Bold Step Forward

In December 2024, our board of directors approved a strategic shift to allocate 15% of our portfolio to private equity (with impacts) and impact investments. This move reflects:

- A desire to enhance and diversify long-term returns.
- A commitment to local economic development and social impact.
- A rigorous due diligence process led by our consultants and board.

Initial capital deployment will begin in 2025 with the remainder phased in through to 2028.

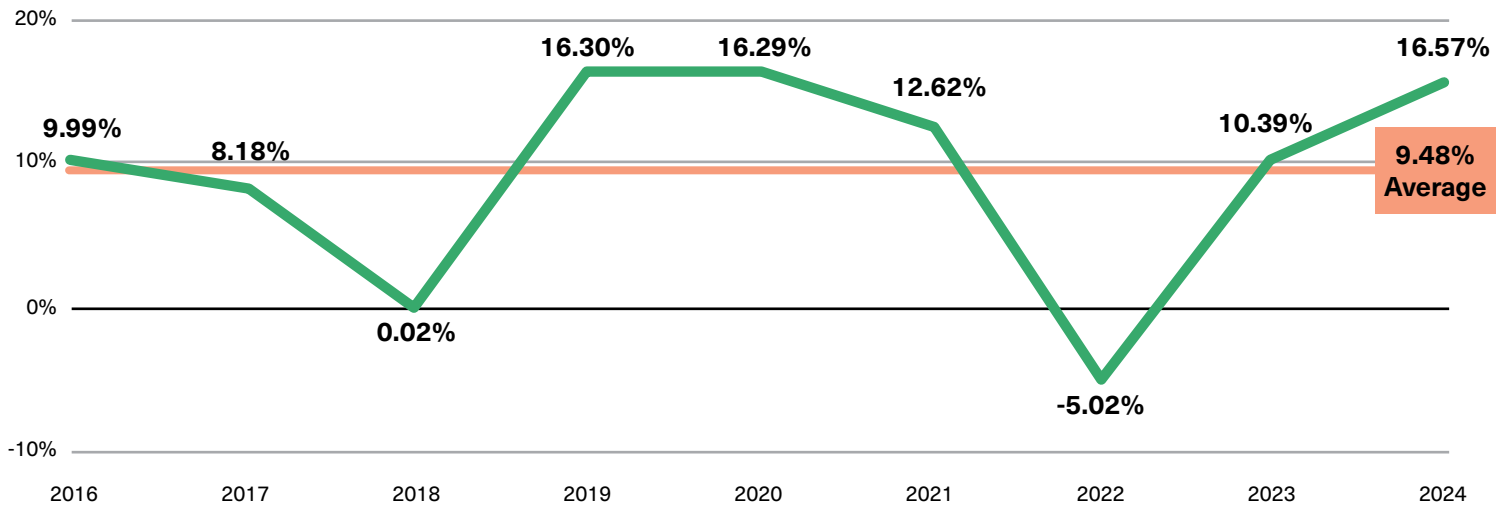


The Community Foundation Ensures Financial Oversight in Three Ways:

1. Guidance is provided to our board of directors from a financial oversight committee whose members have a financial background and an in-depth understanding of investments and finances.
2. A third-party consultant, George & Bell Consulting, provides analysis and feedback on policy, investment manager performance, and asset targets to support prudent fund management.
3. Investment management from the following professional investment management firms:
 - **TD Asset Management (72%)** – Manage the global equity, infrastructure, and mortgage portfolios.
 - **PH&N Investment Services (27%)** – Manage the fixed income, Canadian equity, and real estate portfolios.
 - **CIBC (1%)** – Cash on hand. Stock donations are completed in-house to avoid fees on donations of securities.

2024/25 Report on Investment Results

Investment Results: Annual Returns on Pooled Funds*



A Record-Setting Year

Last year marked a historic milestone for the Foundation, delivering a gross return of 16.57%. This is the second-highest return in our 56-year history. This performance underscores the strength of our long-term investment strategy and the disciplined oversight of our Finance Committee and external consultants.

Disbursement Quota: Balancing Impact and Sustainability

The Foundation has set the 2025 disbursement rate for Legacy Funds at 3.5%. This continues a prudent approach that balances community impact with fund sustainability. Canada Revenue Agency requires a disbursement quota rate of a minimum of 5% on assets over \$1 million, but our five-year average disbursement rate is over 7%. This is well-above the threshold.

This yearly board decision reflects:

- A multi-year view of market cycles.
- The need to preserve capital after a challenging 2022.
- Confidence in returning to higher granting levels in future years.

New Year - New Program

The Charitable Assets Under Administration (CAUA) program is a new initiative launched by the South Saskatchewan Community Foundation in 2024. It allows charitable organizations to invest their reserve funds in a professionally managed, diversified portfolio—similar to a pension plan. Charitable organizations also keep full ownership and access to their funds at any time in the CAUA program. Many other foundations have offered similar programs for over 30 years, but this marks a significant step forward for our Community Foundation in supporting long-term financial sustainability for local charities.

Please reach out to finance@sscf.ca for more details or copies of the Foundation's policies.

**Returns are gross of investment management fees. The 15-year average for investment fees is 0.53% per year.*

Our work equates to a more effective gift today ***for tomorrow.***

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